

Key Drivers

General

Strategic Financial Plan Summary

Kaufman Four-One Water Distribution Facilities

| Participant Costs | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 |
|-------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| College Mound | \$ 20,009 | \$ 19,106 | \$ 19,679 | \$ 20,320 | \$ 21,029 | \$ 21,767 | \$ 22,533 | \$ 23,329 | \$ 24,157 | \$ 25,017 | \$ 25,911 |
| Crandall | \$ 45,087 | \$ 43,052 | \$ 44,343 | \$ 45,788 | \$ 47,386 | \$ 49,048 | \$ 50,774 | \$ 52,569 | \$ 54,433 | \$ 56,371 | \$ 58,385 |
| Gastonia-Scurry | \$ 40,292 | \$ 38,474 | \$ 39,627 | \$ 40,918 | \$ 42,347 | \$ 43,832 | \$ 45,374 | \$ 46,978 | \$ 48,644 | \$ 50,376 | \$ 52,176 |
| Rose Hill | \$ 6,062 | \$ 5,788 | \$ 5,962 | \$ 6,156 | \$ 6,371 | \$ 6,594 | \$ 6,826 | \$ 7,067 | \$ 7,318 | \$ 7,579 | \$ 7,849 |
| Total | \$ 111,450 | \$ 106,420 | \$ 109,610 | \$ 113,182 | \$ 117,133 | \$ 121,240 | \$ 125,508 | \$ 129,943 | \$ 134,552 | \$ 139,342 | \$ 144,321 |